

# Complex safeguarding responses

# Welcome

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# Complex Safeguarding

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# Greater Manchester (GM) Innovation

- ▶ **Background** - In 2014/15 DfE invested £4.8m in 3 Children's Social Care innovation projects in GM. One around Family Safeguarding & 2 involving highly vulnerable adolescents:
  - Stockport Family
  - Rochdale and Wigan **ACT** (CSE focus)
  - Wigan SHARE (Adolescent Mental Health)

All tested the application of the principles; place based, strength based, whole family approaches to prevention of escalating cost & complexity. Independent evaluations demonstrated all 3 successfully proved the case – ***reduced volume & costs of external or secure placements, achieved sustainable positive outcomes for young people & prevented children becoming looked after.***

# Achieving Change Together (ACT)

- ▶ 2 Local Authorities, Rochdale & Wigan, led on the design & delivery of the ACT model on behalf of the Greater Manchester Directors of Children's Services
- ▶ Partnership with Children's Society and RiP
- ▶ The aim was to develop a response to high complex needs without using secure & high cost placements – a review of 130 cases across GM had demonstrated an £8.9million spend on accommodation costs – many outcomes poor
- ▶ The ACT model was co-designed with young people & families. It was developed using a strength based approach to working with adolescents with high levels of risk
- ▶ For the full evaluation see <http://innovationcsc.co.uk/projects-insights/>
- ▶ Our learning is this is a strong model for work with adolescents with complex needs – not just those affected by CSE

# Achieving Change Together

- ▶ The model was underpinned by the most up to date research and practice in working with adolescents, trauma & CSE
- ▶ Feedback from young people and parents very positive
- ▶ The most high risk and challenging young people engaged
- ▶ No secure welfare placements in either authority since ACT implemented
- ▶ The evaluation found that for every £1 spent, £5 was saved on accommodation costs alone
- ▶ The cost benefit analysis estimated a £48k saving per person over a 5 year period based on agency costs not including accommodation
- ▶ Will now be rolled out across GM.

# ACT Six Principles

- ▶ Young people must be at the centre
- ▶ CSE is complex; therefore the response cannot be simple or linear
- ▶ No agency can address CSE in isolation; collaboration is essential
- ▶ Knowledge is crucial
- ▶ Communities and families are valuable assets and my also need support
- ▶ Effective services require resilient practitioners (so need to look after them).

# Complex Safeguarding

- ▶ Our Vision in 2016.....

*'By 2020 all children in Greater Manchester who are vulnerable to exploitation or other forms of serious and organised criminality will be protected by services which will be delivered in a co-ordinated, informed and consistent way with improved outcomes for children, families and their communities'*

# Risks

- ▶ Child Sexual Exploitation
- ▶ Organised Crime/Gangs – Threats to life
- ▶ Modern Slavery & Human Trafficking
- ▶ Honour Based Abuse
- ▶ FGM
- ▶ Radicalisation
- ▶ **Child Criminal Exploitation & County Lines.**

# Complex Safeguarding Hub

- ▶ Establish standards of practice across 10 areas of Greater Manchester
- ▶ Co-ordinating governance & performance
- ▶ Shared approaches to strategy, policy & procedures
- ▶ Diagnostic work & data analysis – Demand profile, threat & current capabilities
- ▶ Research, learning & innovation
- ▶ Workforce development – highly skilled & motivated workforce across Greater Manchester. Specialised training in Adolescent theory, strength based practice & trauma informed practice
- ▶ Multi agency Complex Safeguarding conferences in all 10 LA's
- ▶ Joined up commissioning capabilities.

# TRAPPED

- ▶ GM multi agency approach to Child Criminal Exploitation & County Lines
- ▶ Awareness campaign, film co-designed with young people
- ▶ Partnership weeks of action
- ▶ Co-ordinated approach to complex cases through Complex Safeguarding work. Bringing together ICTA, Modern Slavery Unit, Organised Crime Units, YOS & Children's Services
- ▶ Innovative approaches developing best practice – challenging charging decisions using the Modern Slavery defence
- ▶ Using CS Hub – co-ordination of best practice, specialist advice and intelligence.

# Local Delivery example

- ▶ Establishment of strategic partnership & development of a policy on how to address Child Criminal Exploitation
- ▶ YOS Mapping exercise
- ▶ Identified young people at risk of exploitation through peer groups, areas of association, criminal offences & vulnerability factors
- ▶ Approximately 200 young people identified at all levels of need with some linked to serious violent offences.
- ▶ Bespoke safety plans identified for the young people through local partnerships in the Complex Safeguarding team including; early help, social workers, police, health, education, YOS & youth providers.

# Emerging Concerns

- ▶ Some emerging concerns identified through the mapping are detailed below:
- Children as young as 12 years old being identified at significant risk of harm
- Appears to be a gender dimension in the cases identified to date, the majority are males but we do also have reports of females
- Young people disclosed that the groomers are using apps on their phones to track them so their whereabouts is known at all times
- Young people said they had to give the groomer a letter to prove when they had a YOS or Hospital appointment so they knew when they would be attending & would wait outside – preventing them from speaking out
- Arranged fights are being organised by the groomer to make places a 'no go area' for 'nice people' so they can carry out criminal activity without being challenged
- Online score cards are being used to play young people against each other – who can be the most volatile gets the most points & the most reward.

# Next Steps

- ▶ Schools are critical to early identification & prevention – we are focusing on years 5/6
- ▶ Work with local youth providers & communities are essential to raising awareness and to developing a prevention approach
- ▶ Children's Society Disrupting Disadvantage fund – 1 analyst, 1 researcher and four full time outreach workers
- ▶ The team will be co-located with the Complex Safeguarding Hub & services delivered locally in partnership with schools & local providers
- ▶ Services co-designed with young people using the lessons learned from ACT.

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- ▶ <http://innovationcsc.co.uk/projects-insights/>
- ▶ <https://www.bing.com/videos/search?q=trapped+county+lines+youtube&view=detail&mid=2E6E5D842F983FB956982E6E5D842F983FB95698&FORM=VIRE>

# Complex Safeguarding: Serious Youth Violence

Anne Canning - Hackney  
Annie Hudson - Lambeth  
Martin Pratt – Camden

**Drivers:**

- Realities of some children's lives: violence, fear, county lines....
- Changing nature of risk/harm: e.g. disadvantage + drug trade 'economics' = exploitation
- Shifting narratives : helping + protecting + 'care' demographics (+Ofsted)
- Risk, 'race', ethnicity, wider vulnerabilities – 'missed' opportunities?
- Front line practitioners: confident + capable - not disempowered/anxious

**Requiring:**

- System leadership: no parallel universes – facts + will (Younge)
- 'Corralling' of learning: flurry of initiatives
- Focussing on what young people are telling us + not telling us

**ALDCS seminar:** <https://www.londoncouncils.gov.uk/node/34040>

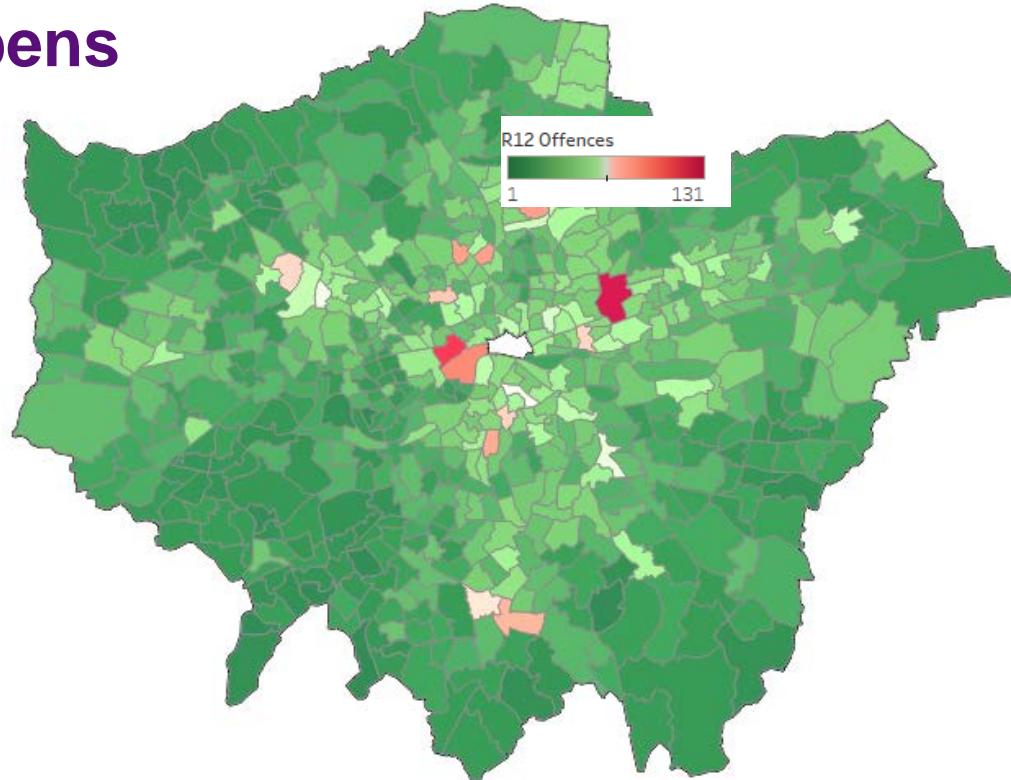
- Evidence so far: what works, emergent/good practice
- Priorities + approaches across London – building capacity + capability

## **Some relevant facts**

- 2014 – Knife crime increased 36.7% in MPS (EW 22%)
- Significant under recording (50% to A+E self present)
- Under recording victims – nearly 50% under 25, almost 50% BAME
- Known offenders – 50% under 25; 2/3<sup>rd</sup> BAME
- Victims/offenders becoming younger, incidents more serious
- Borough variations.

# Knife Crime – Where it happens

OCU Name	Knife Crime 17/ 18
Southwark	866
Haringey	794
Newham	786
Brent	764
Lambeth	730
Tower Hamlets	715
Westminster	646
Islington	629
Croydon	610
Camden	599
Enfield	599
Hackney	581
Lewisham	567
Waltham Forest	499
Ealing	475
Barking and Dagenham	444
Redbridge	425
Wandsworth	400
Greenwich	394
Barnet	382
Harving	353
Hillingdon	342
Bromley	331
Hounslow	307
Kensington and Chelsea	263
Hammersmith and Fulham	236
Harrow	221
Sutton	202
Bexley	201
Merton	187
Richmond upon Thames	127
Kingston upon Thames	92



Southwark had the highest volume of knife crime within London in the last twelve months followed by Haringey and Newham; Stratford & New Town (Newham) is currently the highest volume ward in London for knife crime. **The top 10% most vulnerable wards, as per the London Vulnerable Localities Profile, are recording almost four times the number of total knife crime offences on average compared to the 10% least vulnerable to issues related to community cohesion and safety.**

## Emerging ideas

### 1. Coherent narratives:

- Public health approach
- Relationship/strengths based + trauma informed practice
- Prevention + early intervention : role of schools and 3<sup>rd</sup> sector
- ‘Hyper local’ + cross capital working

### 2. How we learn and improve:

- Collating and ‘spreading’ best evidence + evaluation
- Sector led improvement (peer review)
- Workforce development (training)

### 3. What we know/don’t know:

- Data + intelligence (across ‘unnatural boundaries’)
- Social media.

**Gary Younge**

(‘Beyond the Blade’, **Guardian**, 21 June 2018)

*“What is both positive and depressing is that we can fix this. We can stop children dying if we have the will”.*

# Questions?

Have you considered joining the Families,  
Communities & Young People Policy Committee?

Visit [www.adcs.org.uk/committees/fcypc](http://www.adcs.org.uk/committees/fcypc)  
for further information